# ELEXON

## MARKET-WIDE HALF HOURLY SETTLEMENT

**CROSS PARTY SERVICE DESK** 

APPROACH – VER 0.7

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## **Document Control**

## **Properties**

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#### Approvers

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| Various           |  | Elexon Helix Service |  |
| Various           |  | Management Team      |  |
| Various           |  | LDP                  |  |
| Various           |  | SRO                  |  |

## Documents & References

| Ref          | Item                | Location/Name                             |  |  |
|--------------|---------------------|---|--|--|
| MHHS-DEL2124 | MHHS Service        | MHHS-DEL2124 -                            |  |  |
| version 1.0  | Management Strategy | MHHS Service Management Strategy v1.0.pdf |  |  |

| Elexon – Service    | Elexon Service Definition Document v2.4.pdf |
|---------------------|---|
| Definition Document |   |
| (SDD)               |   |
| Elexon – Low Level  | Elexon Low Level Service Design -           |
| Service Design      | Service Users - v1.1.pdf                    |
| Elexon – Operations | MHHS Service User - Operations Manual - 1.0 |
| Manual              |   |

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#### 1 Introduction

#### 1.1 Purpose

The Cross-Party Service Desk (CPSD) is a core function within the MHHS Target Operating Model (TOM), enabling collaborative service management across Elexon, Service Providers, Market Participants (including LDSOs and Suppliers).

The CPSD acts as a coordination layer ensuring that incidents that span multiple parties are resolved efficiently and transparently.

This approach has been developed to be consistent with the MHHS Service Management Strategy (MHHS-DEL2124 version 1.0), which sets out the high-level model that industry participants will operate to support the systems, process and services described within the MHHS Target Operating Model and MHHS Design artefacts.

Appendix C: MHHS Strategy Overview presents the agreed Hybrid Approach

#### 1.2 Problem Statement

The implementation of the Market-Wide Half-Hourly Settlement (MHHS) Target Operating Model (TOM) requires an effective and well-structured Cross-Party Ways of Working to support market participants in managing service-related activities.

Agreeing upon a unified framework promotes operational efficiency, leading to a consistent and reliable service experience for Market Participants

#### 1.3 CPSD Approach

This approach outlines a high-level framework to demonstrate how cross-party collaboration can effectively support the Market-wide Half Hourly Settlement (MHHS) programme.

#### Step 1:

To establish a shared understanding of the collaborative model and provide a visual flow to support its practical application within the MHHS Target Operating Model (TOM).

#### Step 2:

To gain agreement in principle on the proposed collaboration framework and its applicability to MHHS service operations.

#### Step 3:

To continue to gather relevant scenarios to capture in the Operations Manual

#### 1.4 Expected Outputs

The key principles, aligned to the Service Management Strategy, which will set out how
 Central Services, <u>LDSOs</u> and other Market Participants (e.g. Suppliers and Agents) will deliver
 their own service management <u>Service Desk</u> and <u>Help Desk\*</u> arrangements and interact with
 one another when required.

A set of example scenarios to provide context.

- A list of key stakeholders to engage in further refinement sessions.
- Foundational inputs toward developing a detailed cross-party runbook.
- Runbook Contents (to be developed)
- End-to-end flow diagrams for selected scenarios (including cross-scenario interactions).
- Defined triage steps to support consistent incident handling.
- A RACI matrix outlining responsibilities across all involved service desks, with a focus on Major Incident management.

\*The MHHS Service Management Strategy (MHHS-DEL2124) defines the Service Desk and Help Desk models as follows:

a) Service Desk: Technical / System issues that will likely require L3 support to resolve and that should be routed to the MHHS Service Desk e.g. DIP / LSS not operating as expected.

b) Help Desk: Business Process / Data issues that can be resolved through the SM user practicing self-service using the knowledge management articles available on the SM Portal. Alternatively, these could be resolved using existing processes to resolve issues between industry parties such as SDEP, email and telephone queries. These types of queries should not be routed to the MHHS Service Desk e.g. individual message being rejected as not meeting validation criteria, however overall system working as expected.

Currently LDSOs operate the Help Desk model within the Legacy arrangements (commonly referred to as the "MPAS Help Desk". This service will persist as is under the new arrangements. and operates within normal business hours.

#### 1.5 Stakeholders

|   | Stakeholder                              | Description                                     |
|---|--|---|
|   | Elexon                                   | Elexon facilitates and operates the CPSD,       |
|   |  | providing governance, integration, and          |
|   |  | centralised service oversight                   |
|   | Licensed Distribution System Operators   | LDSOs are responsible for the electricity       |
|   | (LDSOs)                                  | distribution network, they operate several      |
|   |  | services, including the Registration Service    |
| , | ,  | which is central to the MHHS TOM.               |
|   | Suppliers and Supplier Agents            | Suppliers and Agents interact with the CPSD     |
|   |  | to raise incidents and coordinate resolutions.  |
|   | DIP Operator (Data Integration Platform) | The DIP Operator manages the data               |
|   |  | integration layer. They are a critical resolver |
|   |  | group in the CPSD for issues related to data    |

Elexon – Cross Party Service Desk Approach

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|                                   | flow, latency, message routing, and            |
|-----------------------------------|--|
|                                   | transformation errors.                         |
| Central Switching Service (CSS)   | This stakeholder provides central switching    |
|                                   | and registration capabilities under the Retail |
|                                   | Energy Code (REC). They are integrated with    |
|                                   | the CPSD to resolve registration and market    |
|                                   | participant ID discrepancies. This service is  |
|                                   | operated by the DCC.                           |
| Data Communications Company (DCC) | This stakeholder operates the Smart            |
|                                   | Metering infrastructure. Incidents within the  |
|                                   | smart metering arrangements could impact       |
|                                   | MHHS systems such as the DIP and Elexon        |
|                                   | settlement systems.                            |
| Electricity Enquiry Service (EES) | This stakeholder operates the EES service,     |
|                                   | incidents within this service could impact     |
|                                   | MHHS systems and process or incidents          |
|                                   | within Elexon systems could impact             |
|                                   | performance of the EES service.                |
| Resolver Groups                   | These include technical and support teams      |
|                                   | assigned within participant organisations or   |
|                                   | centrally They are responsible for             |
|                                   | investigating and resolving tickets escalated  |
|                                   | through the CPSD.                              |

## 2 Cross Party Service Desk Principles

The key underpinning principles of the cross-party service desk approach are set out below. These principles have been developed to support the approach defined with the Service Management Strategy, which was developed by the MHHS Programme and approved by the industry via MHHS Programme governance in February 2024.

These principles apply to:

- those parties who will raise cases or enquiries to a Central Service Provider or LDSO\* Service
   Desk or Help Desk function. Those parties will include Suppliers, Supplier Agents, other
   Central Parties and LDSOs;
- Central Parties and LDSOs whose Service Desk functions will receive cases raised by those
  parties defined in point (I).

\*LDSOs will not operate an external facing Service Desk function for Supplier and Agent queries. They will continue to operate their existing external facing Help Desk functions for Supplier and Agent queries and issues, to existing SLAs.

Internal to the LDSO, their Help Desk may interact with their internal Service Desk function if technical / system issues exist which require their involvement to resolve. This in turn may require interactions with Central Service Provider Service Desks, such as Elexon, in the case of technical incidents identified between their services and Elexon services.

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Deleted: Core Service Providers (LDSOs)

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Incidents involving technical integration of systems, such as DIP connectivity, would be raised to Elexon Service Management, not individual LDSO or market participant service management functions.

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The high-level principles are as follows:

- a) In line with the "<u>Distributed</u> service management model" defined within the strategy, each service owner will operate their own service management arrangements, which includes their own systems, processes, service levels, hours of operation and standards (e.g. ITIL).
- b) Each participant wishing to raise a case (i.e. Incident) is expected to have undertaken their own thorough investigation to:
  - a. Determine the potential root-cause and have identified, to the extent that they are able, the correct organisation to raise the incident to.
  - b. They will have utilised any available knowledge or other tools to have performed triage and obtained evidence or other information that will assist the organisation, to which the incident is raised, to perform their own investigation. Although not an exhaustive list, such information or tools would include messages returned from an external service to their own (e.g. response or error codes described in DES-138) or use of the DIP Portal to investigate transactions and their status within the DIP.
  - c. When raising a case, <u>query</u> or incident the raiser will have included all information which will be required by the organisation to undertake their triage activities.
- c) Each organisation will investigate and triage each case raised to them in line with their agreed SLAs, the following outcomes will be expected following triage:
  - a. Following triage, <u>if</u> it is determined that the <u>case and query</u> has been raised to that service in error, e.g. that service is not involved in a particular process or function; <u>or their service has correctly working to design</u>, <u>but an issue may exist within another service</u>, <u>e.g. MPAN level processing of a transaction</u>. Under this circumstance the service should inform the raiser and close the case, providing instruction, if possible, as to the correct service to raise the case to, <u>with any supporting evidence provided</u> (in the case of the latter example). In either example the case would be deemed to <u>be resolved by that organisation</u>.
  - b. Following triage, it is determined that the issue and resolution is internal to their service. The service will own this case through to resolution and inform the raiser once resolved.
  - c. Following triage, it is determined that they have identified a potential issue within an Elexon service (DIP, VAS, MDS, ISD) which has prevented their own service from correctly operating to design. In this instance, the service should notify Elexon Service Management via the Elexon SM Portal to raise a case, providing the relevant evidence to enable Elexon to undertake their own triage. If Elexon have undertaken triage and need to contact a 3<sup>rd</sup> party, they will contact that party via the agreed method\*. The case will exist within the Elexon Service Management system, the 3<sup>rd</sup> party will receive the communications related to this case and then will then process utilising their own business processes and systems (e.g. raise their own cases/tickets within their own systems). Until the case is resolved between the two services the original case should remain open with the raiser. Once resolved the original case

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\*The method of Elexon communications between themselves and each 3<sup>rd</sup> party will be agreed bilaterally between Elexon and that organisation.

## 3 Elexon Service Desk Architecture

The CPSD is structured as a layered model that incorporates Elexon's internal teams, third-party service desks and external stakeholders.

The following table outlines each tier of the CPSD model, the associated responsibilities, and systems involved:

| Tier   | Function   | Participants                                       | Technology/Platform                  |
|--------|--|--|--------------------------------------|
| Tier 0 | Self-help,<br>documentation,<br>proactive monitoring | Service Users                                      | DIP Portal, Elexon<br>Knowledge Base |
| Tier 1 | Case logging, first-<br>line triage, routing         | Elexon Service Desk                                | ServiceNow Portal                    |
| Tier 2 | Incident resolution, root cause analysis             | Resolver Groups                                    | ServiceNow, team queues              |
| Tier 3 | Escalation,<br>governance, strategic<br>intervention | Elexon Service<br>Management,<br>Regulatory Bodies | MI Comms Matrix,<br>Status pages     |

## 4 CPSD - Core Service Management Processes

The CPSD supports ITILv3 processes. Each process has been documented in the Service User Service Definition Document and the Service User Low Level Service Design.

CPSD involves coordination across organisational boundaries, defined workflows, escalation paths, and roles.

The table below describes each process area and its cross-party application:

| Process        | Purpose             | Cross-Party<br>Implications | Supporting Tools   |
|----------------|---------------------|-----------------------------|--------------------|
| Incident       | Restore normal      | Requires                    | ServiceNow, DIP    |
| Management     | service quickly     | coordination across         | Portal             |
|                |                     | MPRS, LDSOs, RECCo          |                    |
| Major Incident | Coordinate response | Triggers Elexon-led         | MI Tracker, Email  |
| Management     | to critical issues  | war room & comms            | Comms              |
| Problem        | Prevent recurrence  | Shared RCA                  | ServiceNow Problem |
| Management     | of incidents        | ownership and KEDB          | Records            |
|                |                     | entries                     |                    |

| Process            | Purpose                          | Cross-Party<br>Implications        | Supporting Tools           |
|--------------------|----------------------------------|------------------------------------|----------------------------|
| Request Fulfilment | Manage standard service requests | Covers access, certs, DIP requests | ServiceNow P4 Case request |
| Knowledge          | Share resolutions &              | Centralised article                | Elexon Knowledge           |
| Management         | insights                         | library for cross-party use        | Base                       |

The Cross-Party Service Desk (CPSD) is not expected to impact existing processes for Change Management, Emergency Change Management, Service Catalogue, Release Management, Service Level Management, or Continual Service Improvement (CSI).

These processes will continue to operate under their current governance and procedures

## 5 Service Desks and Help Desks

| Service Desk                      | Owner     | Service Provider | Covered Query Types  |
|-----------------------------------|-----------|------------------|--|
| Elexon Service<br>Desk            | Elexon    | Elexon           | Market-wide settlement incidents, DIP message failures, Load Shaping Service (LSS) issues, Market Data Service (MDS) issues, Volume Allocation Service (VAS) incidents, BSC-related queries.   |
|                                   |           |                  | Avanade DIP related issues   |
| LDSO Service Desk                 | Each LDSO | Each LDSO        | Each LDSO will operate their own internal facing Service Desk related to technical services. The Service Desk, in the case of major incidents, will interact with the Central Service Provider Service Desk which takes the lead on managing the major incident.                             |
| LDSO Help Desks                   | Each LDSO | Each LDSO        | Each LDSO will continue to operate their own external facing Help Desks, which will support external parties with query resolution related to issues such as MPAN registration failures, MPRS processing issues, incorrect MPAN status, power quality or distribution-related data requests. |
| DCC Service Desk                  | DCC       | DCC              | Smart metering data communication failures, missing meter reads, security breaches, mass data outages impacting settlement accuracy.   |
| Smart<br>Metering Service<br>Desk | SECCo     | DCC              | Issues related to Smart Metering data and communication failures, security, and mass data outages.   |

| Service Desk              | Owner            | Service Provider                 | Covered Query Types   |
|---------------------------|------------------|----------------------------------|---|
| Supplier<br>Service Desks | Suppliers        | Suppliers                        | Customer billing discrepancies, incorrect tariff applications, customer data integrity issues linked to settlements, metering point association problems. |
| REC Service Desk          | RECCo            | REC Code<br>Manager<br>(Gemserv) | Various REC-related queries.  |
| EES Service Desk          | RECCo            | C&C Group                        | Issues related to the Electricity Enquiry Service (EES) system.   |
| Switching<br>Service Desk | DCC              | RECCo                            | Switching-related issues, erroneous customer data, incorrect registrations within CSS.  |
| ERDS Service Desk         | Each<br>DNO/IDNO | Each DNO/IDNO                    | Electricity Retail Data Service (ERDS) interactions with CSS, governed under REC. Distinct from SMRS, which interacts with DIP and is governed under BSC. |

#### 6 End to End Case Lifecycle

When a Service User raises a ticket in the Elexon Portal, it enters a structured process that ensures accountability and traceability across its lifecycle. Escalation and re-routing are governed by predefined thresholds, ownership rules, and technical boundaries.

Typical lifecycle stages for an incident are:

- Case Raised Logged via Elexon Service Portal.
- Triage Performed by Elexon to validate scope and severity.
- Assignment Routed to correct resolver group (internal or external).
- Cross-party Engagement Triggered if collaboration is needed.
- Resolution Ownership remains until ticket is resolved and confirmed.
- Closure SLA validation, closure communication, optional PIR

## 7 Elexon Case Exchange Protocols with External Service Desks

#### 7.1 Raising Cases from Elexon to External Service Desks

Elexon will raise cases to other Service Desks / Help Desks (such as LDSOs, RECCo, DCC, and Suppliers) where it identifies that an issue resides outside of its own service boundary and resolution requires action from another party. Each industry participant will nominate to Elexon the contact information relevant to their organisation so that case information can be passed over — contact does not need to be a named individual, it can be a shared mailbox.

7.1.1 Key expectations

**Deleted:** cases can be assigned to that contact.

- Elexon will complete internal triage and determine that the issue falls within the remit of another Service Provider before raising a case.
- Cases will be raised using the agreed communication method for each party (e.g. service desk portal or email).

#### 7.1.2 Case Contents:

- A clear description of the issue and its impact
- Reference details (e.g. timestamps, transactions etc)
- Relevant supporting evidence such as DIP Portal message status or returned error codes
- Elexon will track the issue internally until resolution is confirmed and communicated by the receiving party.

## 7.2 Receiving Cases from Other Parties into the Elexon Service Desk

When receiving cases from other parties, Elexon expects the following:

The submitting party has undertaken a reasonable level of initial investigation and determined Elexon to be the appropriate recipient.

#### 7.2.1 Case Contents:

- Summary of the issue and its potential root cause
- Any supporting evidence gathered during investigation
- Relevant references (e.g. system logs, MPANs, or transaction IDs)
- Cases should be submitted via the Elexon Service Desk portal or agreed email contact points.

#### 7.2.2 Elexon Actions:

- Accept and process the issue internally, or
- Advise the raising party if the issue falls outside Elexon's scope, providing direction where
  possible

## 8 Cross-Party Incident Handling Model

This swim lane outlines how responsibilities are distributed during typical incident scenarios, enabling visibility and traceability across resolver layers:

| Step           | Raiser | Elexon SD | Resolver Group | External Desk<br>(LDSO, RECCo,<br>DCC) |
|----------------|--------|-----------|----------------|--|
| Case Raised    | V      |           |                |  |
| Triage &       |        | <b>V</b>  |                |  |
| Categorisation |        |           |                |  |
| Assignment to  |        | <b>✓</b>  | <b>V</b>       |  |
| Resolver       |        |           |                |  |
| Engagement of  |        | <b>✓</b>  |                | <b>✓</b>                               |
| External Party |        |           |                |  |
| RCA &          |        | <b>~</b>  | <b>V</b>       | <b>~</b>                               |
| Resolution     |        |           |                |  |
| Closure &      | V      | <b>~</b>  | <b>V</b>       | <b>V</b>                               |
| Communication  |        |           |                |  |

## 9 ServiceNow Support Portal – Parent/Child Approach for CPSD

We are currently gathering requirements for the Parent/Child configuration in ServiceNow, which will establish a structured and scalable account hierarchy reflecting the real-world operational relationships between MHHS participants.

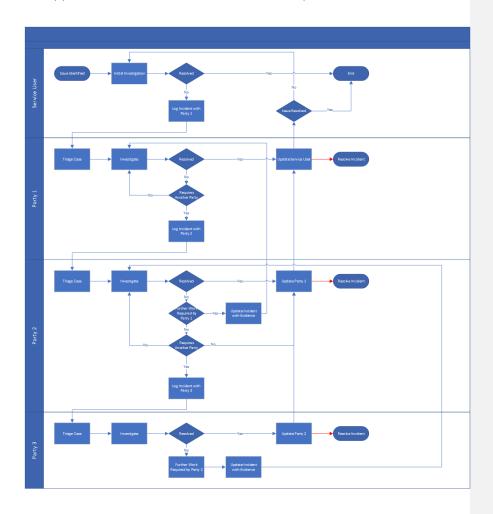
A clearer outcome statement will be developed, and we aim to communicate our proposed approach to Participants by the  $30^{\text{th}}$  of April 2025

We are currently gathering requirements for the Parent/Child configuration in ServiceNow, which aims to establish a structured and scalable account hierarchy reflecting the real-world operational relationships between MHHS participants.

Any proposed solution will be based on standard out-of-the-box ServiceNow functionality and may not fully meet all expectations around how information is shared between Participants and their service providers.

A clearer outcome statement will be developed, and we aim to communicate our proposed approach to Participants by 30th April 2025. This will be subject to consultation, particularly with Service Partners, to ensure alignment within the constraints of the available platform functionality

## 10 Appendix A: Incident Flow Scenario Example



## 11 Appendix B: Incident Scenario Example

The example scenarios provided are for consultation purposes only and are not intended to be comprehensive <u>a more comprehensive list will be updated through the process of agreeing the CPSD</u>. These will be further developed and documented in the Operations Manual, subject to input from LDSOs, Suppliers, and other Central Services as part of ongoing requirements gathering.

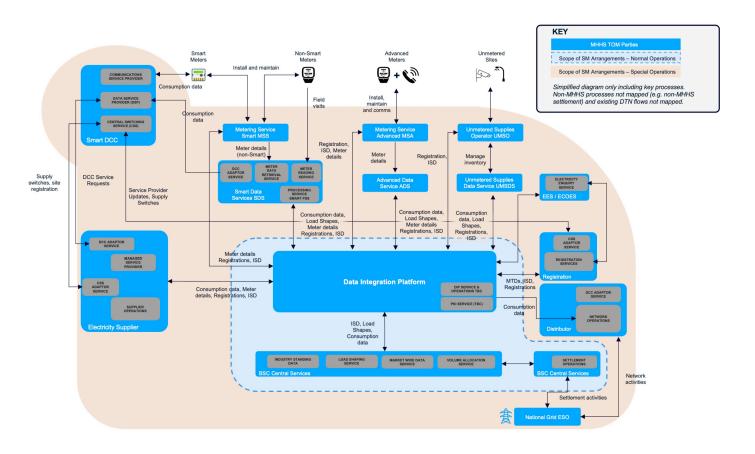
The Operational Readiness Testing phase will broadly cover 1 artificial Major Incident, 1 Incident and 1 Problem for each system of the MHHS TOM as well as re-test of any outstanding P2 defects from SIT Operational Service Testing.

| Trigger              | Initial Investigation | Cross Party Service Desk Threshold | Major Incident Threshold |
|----------------------|-----------------------|------------------------------------|--------------------------|
| LDSO detects         | LDSO                  | >100 MPANs                         | >500 MPANs               |
| incorrect/missing    |                       |                                    |                          |
| MPAN data            |                       |                                    |                          |
| affecting >100       |                       |                                    |                          |
| MPANs.               |                       |                                    |                          |
| DCC identifies       | DCC                   | Multiple Parties Impacted          | Industry Wide            |
| connectivity loss    |                       |                                    | Impact                   |
| affecting 10,000+    |                       |                                    |                          |
| smart meters.        |                       |                                    |                          |
| Supplier identifies  | Supplier              | Multiple Parties Impacted          | Industry Wide            |
| systemic tariff      |                       |                                    | Impact                   |
| miscalculations      |                       |                                    |                          |
| affecting            |                       |                                    |                          |
| customers.           |                       |                                    |                          |
| Metering Agent       | Metering Agent        | Multiple Parties Impacted          | Industry Wide            |
| submits incorrect    |                       |                                    | Impact                   |
| energy data for      |                       |                                    |                          |
| settlements.         |                       |                                    |                          |
| Unauthorised         | DCC                   | Multiple Parties Impacted          | Critical Breach          |
| intrusion detected   |                       |                                    |                          |
| in DCC or Elexon     |                       |                                    |                          |
| systems.             |                       |                                    |                          |
| DIP fails to process | Elexon                | Delays in Market Processes         | Industry Wide            |
| market messages      |                       |                                    | Impact                   |
| for settlement       |                       |                                    |                          |
| processing.          |                       |                                    |                          |
| Supplier reports     | LDSO                  | Multiple Parties Impacted          | Systemic Issue           |
| customers assigned   |                       |                                    |                          |
| to incorrect MPANs   |                       |                                    |                          |
| due to MPRS          |                       |                                    |                          |
| registration errors. |                       |                                    |                          |
| DIP fails to         | Elexon                | Multiple Parties Impacted          | Industry Wide            |
| correctly route      |                       |                                    | Impact                   |
| market messages,     |                       |                                    |                          |
| delaying             |                       |                                    |                          |
| settlement           |                       |                                    |                          |
| processes.           |                       |                                    |                          |

| Trigger               | Initial Investigation | Cross Party Service Desk     | Major Incident        |
|-----------------------|-----------------------|------------------------------|-----------------------|
|                       |                       | Threshold                    | Threshold             |
| Customer is           | Suppliers             | Multiple Erroneous Transfers | Systemic Issue        |
| incorrectly           |                       |                              |                       |
| switched to a new     |                       |                              |                       |
| supplier due to       |                       |                              |                       |
| error or fraud.       |                       |                              |                       |
| Settlement            | Elexon                | Multiple Parties Impacted    | Financial Instability |
| discrepancies         |                       |                              | Risk                  |
| identified across     |                       |                              |                       |
| multiple suppliers,   |                       |                              |                       |
| indicating incorrect  |                       |                              |                       |
| reconciliation data.  |                       |                              |                       |
| Supplier or           | Supplier / Metering   | Multiple Parties Impacted    | Settlement Issues     |
| metering agent        | Agent                 |                              | Arise                 |
| reports missing       |                       |                              |                       |
| customer              |                       |                              |                       |
| billing/usage/settle  |                       |                              |                       |
| ment data due to      |                       |                              |                       |
| database failure.     |                       |                              |                       |
| Failure in Elexon     | Elexon                | Delays Across Market         | Market-Wide           |
| core systems (DIP,    |                       | Processes                    | Failures              |
| MDS, VAS)             |                       |                              |                       |
| prevents market       |                       |                              |                       |
| participants from     |                       |                              |                       |
| accessing/submitti    |                       |                              |                       |
| ng data.              |                       |                              |                       |
| New market            | Elexon                | Multiple Parties Impacted    | Industry Wide         |
| participant fails to  |                       |                              | Impact                |
| onboard properly      |                       |                              |                       |
| into CPSD,            |                       |                              |                       |
| disrupting            |                       |                              |                       |
| communication.        |                       |                              |                       |
| Supplier uploads      | Suppliers             | Widespread Issue             | Systemic Issue        |
| incorrect tariff data |                       |                              |                       |
| into Central          |                       |                              |                       |
| Switching Service     |                       |                              |                       |
| (CSS), affecting      |                       |                              |                       |
| billing.              |                       |                              |                       |
| CPSD portal           | Elexon                | Multiple Parties Impacted    | Back Up needed        |
| (ServiceNow)          |                       |                              |                       |
| outage prevents       |                       |                              |                       |
| incident logging      |                       |                              |                       |
| and tracking.         |                       |                              |                       |
| API or system         | Participant           | Multiple Parties Impacted    | Market-Wide           |
| integration failure   |                       |                              | Failures              |
| disrupts cross-       |                       |                              |                       |
| party transactions.   |                       |                              | <u> </u>              |
| LDSO or supplier      | LDSO                  | Systemic Issue               | Regulatory Breach     |
| mistakenly            |                       |                              |                       |
| disconnects MPAN,     |                       |                              |                       |

| Trigger             | Initial Investigation | Cross Party Service Desk<br>Threshold | Major Incident<br>Threshold |
|---------------------|-----------------------|---------------------------------------|-----------------------------|
| leading to wrongful |                       |                                       |                             |
| customer            |                       |                                       |                             |
| disconnections.     |                       |                                       |                             |

## 12 Appendix C: MHHS Strategy – Hybrid Model



The scope of MHHS SM under 'Special Operations' is represented by the pale orange shape. The breadth of this scope is significantly increased vs the MHHS SM scope under 'Normal Operations', however this increased scope will only come into effect under rare circumstances. 'Special Operations' are defined as:

- Industry-wide major incident management e.g. outage of a key central system such as the CSS or DIP; significant data breaches etc.
- When industry wish to raise miscellaneous MHHS queries post-MHHS Programme closure (which have no obvious home otherwise), the Programme's recommendation is that the MHHS SM arrangements function as the enduring 'MHHS Centre of Excellence'. E.g. Market entry processes and (enduring) MHHS onboarding and qualification.

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